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<b>SEC Number</b>	CS200705607
File Number	

## SSI Group, Inc.

(Company's Full Name)

## 6/F Midland Buendia Building 403 Sen. Gil Puyat Avenue, Makati City

(Company's Address)

(632) 8890-8034

(Telephone Number)

June 30, 2023

(Quarter Ending)

SEC FORM 17-Q

(Form Type)

#### SECURITIES AND EXCHANGE COMMISSION

## SEC FORM 17-Q

# QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17(2)(b) THEREUNDER

1.	For the quarterly period ended: June 30, 2023
2.	SEC Identification Number: CS200705607
3.	BIR Tax Identification No.: 006-710-876
4.	Exact name of issuer as specified in its charter: SSI Group, Inc.
5.	Province, country or other jurisdiction of incorporation or organization: Makati City, Philippines
6.	Industry Classification Code: (SEC Use Only)
7.	Address of principal office: 6/F Midland Buendia Building, 403 Sen. Gil Puyat Avenue, Makati City
	Postal Code: 1200
8.	Issuer's telephone number, including area code: (632) 8890 8034
9.	Former name, former address, and former fiscal year, if changed since last report: N/A
10.	Securities registered pursuant to Sections 8 and 12 of the SRC, or Sections 4 and 8 of the RSA
	Title of each Class  Number of shares of common stock outstanding as of June 30, 2023
	Common Shares 3,298,408,430
11.	Are any or all of the securities listed on a Stock Exchange?
	Yes [ \(  \)] No [ ]
	If yes, state the name of such stock exchange and the classes of securities listed therein:
	Philippine Stock Exchange - Common Shares
12.	Indicate by check mark whether the registrant:
	(a) has filed all reports required to be filed by Section 17 of the Code and SRC Rule 17 thereunder or Sections 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of the Corporation Code of the Philippines, during the preceding twelve (12) months (or for such shorter period that the registrant was required to file such reports)
	Yes [ $$ ] No [ ]
	(b) has been subject to such filing requirements for the past ninety (90) days
	Yes [√] No []

#### PART I – FINANCIAL INFORMATION

#### **Item 1.** Financial Statements

The Company's unaudited interim condensed consolidated financial statements as of June 30, 2023 (with comparative audited figures as of December 31, 2022) and for the six-month periods ended June 30, 2023 and 2022 are attached to this Report.

Item 2. Management Discussion and Analysis of Financial Condition and Results of Operations

#### **RESULTS OF OPERATIONS**

For the six months ended June 30, 2023 and 2022

Key Performance Indicators	For the six months ended	June 30
PhP MM except where indicated	2023	2022
Net Sales	12,392	10,029
Gross Profit – merchandise	5,762	4,223
Operating Income	1,379	1,043
Net Income (Loss)	1,006	491
Gross Selling Space (sq.m.)	103,639	102,649
Decrease in Gross Selling Space (%)	1.0%	(3.7%)

The manner by which the Company calculates the key performance indicators above is as follows:

Net sales	Sales, net of VAT, minus sales returns and allowances and sales discounts
Gross profit – merchandise	Net sales minus cost of merchandise sold
Operating income (loss)	Gross profit minus operating expenses
Net income (loss)	Operating income (loss) minus other charges and provision for income tax
Gross selling space	Sum of floor area of all stores of the Group

Key Financial and Operating Data	For the six months	ended June 30
PhP MM except where indicated	2023	2022
Key Financial Data		
Net Sales	12,392	10,029
Luxury & Bridge	3,739	3,644
Casual	1,741	1,462
Fast Fashion	4,555	3,218
Footwear, Accessories & Luggage	956	645
Others	1,402	1,061
Gross Profit – merchandise <sup>1</sup>	5,762	4,223
Gross Profit Margin – merchandise (%)	46.5%	42.1%
Operating Income	1,379	1,043
Operating Income Margin (%)	11.1%	10.4%
Other Charges	37	313
Net Income	1,006	491
Net Income Margin (%)	8.1%	4.9%
Total Debt <sup>2</sup>	1,390	4,655
Net Debt <sup>3</sup>	(2,919)	(2,406)
Key Operating Data		
Number of Brands	89	94
Number of Stores	524	518
Gross Selling Space (sq.m.)	103,639	102,649
Increase / (Decrease) in Gross Selling Space (%)	1.0%	(3.7%)

#### **Revenues**

Net sales

SSI Group, Inc. (the "Company" or the "Group") generated sales of ₱12.4 billion during the first half of 2023, an increase of 23.6% as compared to the same period in 2022. For the second quarter alone, sales increased by 11.4% to ₱6.2 billion.

The Group's sales across all categories continued to perform strongly. While luxury and bridge sales were affected by store renovations and consumers travelling, it still increased by 2.6% during the first half of the year. During the 1<sup>st</sup> half of 2023, casual wear sales grew by 19.0% y-o-y, fast fashion sales grew by 41.5% y-o-y, while footwear, accessories, and luggage sales grew by 48.3% y-oy. Sales of Others, comprised of personal care, food, and outlet sales also increased by 32.1% y-o-y.

<sup>&</sup>lt;sup>1</sup> Calculated as Net Sales minus Cost of Merchandise Sold

 $<sup>^2</sup>$  Calculated as the sum of Short-term loans payable, Current portion of long-term debt and Long-term debt

<sup>&</sup>lt;sup>3</sup> Calculated as Total Debt minus Cash

The Group's sales performance during the first half of the year reflects strong demand for the Group's products as our customers continued to shop at our optimized store locations and the brands in our portfolio remained top of mind for consumers. The Group continues to focus on delivering compelling customer experiences, that are distinct for each of our brands. Also, the Group's e-commerce business generated sales of \$\mathbb{P}888.7\$ million, which accounted for 7.2% of sales during the first half of the year.

At the end of June 2023, the Group's store network included 524 stores nationwide which cover a total of approximately 103,369 square meters. During the second quarter, the Group opened eleven (11) stores and closed three (3) stores.

During the second quarter, the Group launched Heybo, an affiliate of SaladStop!, which offers protein bowls. As of June 30, 2023, the Group had 89 brands in its portfolio.

The following table sets out the Group's number of stores and gross selling space for the periods ended June 30, 2023 and 2022 and for the year ended December 31, 2022.

Store Network	June	December 31		
	2023	2022	2021	
Number of Stores*	524	518	524	
Luxury & Bridge	149	140	148	
Casual	76	76	74	
Fast Fashion	48	48	47	
Footwear, Accessories & Luggage	117	113	116	
Others	134	141	139	
Gross Selling Space (sq.m.)	103,369	102,649	101,184	
Luxury & Bridge	13,566	12,909	13,450	
Casual	11,474	11,646	11,329	
Fast Fashion	42,071	42,923	42,429	
Footwear, Accessories & Luggage	16,182	15,959	16,120	
Others	20,345	19,212	18,035	

#### Rental income

The Group booked rental income of \$\mathbb{P}41.9\$ million, an increase of 87.9% over the same period last year. Rental income relates to the leasing out of certain store spaces at Central Square as well as income derived from parking spaces at Central Square.

#### **Gross Profit**

Gross profit for the six months ended June 30, 2023 amounted to ₱5.8 billion, a 36.2% increase as compared to the same period in 2022. Gross profit margin for merchandise sold during the first half of 2023 improved to 46.5% from 42.1% during the first half of 2022.

Relatively high gross profit margins reflect the strong demand that the Group experienced for the merchandise in its different categories during the six-month period.

#### **Operating Expenses**

Operating expenses during the first half of 2023 amounted to \$\mathbb{P}4.4\$ billion, an increase of 37.4% over the same period last year. As a percentage of revenues, total operating expenses were at 35.3% compared to 31.8% during the same period last year.

Selling and distribution expenses for the first half of 2023 were at ₱3.6 billion, an increase of 38.2% over the same period last year. As a percentage of revenues, S&D expenses were at 29.0% as compared to 25.9% in 1H 2022.

The increase primarily reflects the increases in travel and transportation by 329.9, entertainment, amusement and recreation (EAR) by 169.5%, professional fees by 92.5%, and global marketing contribution fee by 88.5%. These increases reflect the expenses in planning and preparing the Group's products and services. Rent and occupancy and personnel costs also increased to ₱267.6 million and ₱130.2 million, respectively. Depreciation, credit card charges, supplies and maintenance, advertising, delivery and freight, outside services, and telegraphic transfer also increased by a total of ₱368.8 million. These increases reflect higher costs associated with the Group's increased sales.

General and administrative expenses for the first half of 2023 were at ₱787.8 million, an increase of 34.0% over the same period last year. As a percentage of revenues, G&A expenses were at 6.3% as compared to 5.8% in 1H 2022.

The increase primarily reflects the increases in EAR by 817.5% and travel and transportation by 564.2%. There were also increases in repairs and maintenance, professional fees, insurance, personnel costs, taxes and licenses, security services, utilities, and supplies and maintenance by a total of ₱357.8 million.

As a result of the foregoing, the Group generated earnings before interests and taxes of ₱1.4 billion, an increase of 32.3% from ₱1.0 billion during the same period last year. EBITDA of ₱2.1 billion is also 16.9% higher than ₱1.7 billion EBITDA during the same period last year.

#### Other Income (Charges)

Other charges for the first half of 2023 totaled ₱37.1 million, a decrease of 88.2% as compared to the same period last year. The decrease is largely attributable to the increase in net income of associates to ₱92.4 million, a significant increase of 863.0 % over the same period last year. Likewise, net income of joint ventures increased to ₱2.9 billion.

#### **Provision for Income Tax**

Provision for income tax for the first half of 2023 amounted to ₱336.0 million as compared to ₱238.5 million during the same period last year. This reflects the new regular and minimum corporate income tax rates under CREATE law.

#### **Net Income (Loss)**

As a result of the foregoing, the Group's net income for the first half of 2023 amounted to ₱1.0 billion, an increase of 104.8% from ₱491.4 million during the same period last year.

#### **FINANCIAL CONDITION**

As of June 30, 2023, the Group had consolidated assets of ₱22.0 billion as compared to ₱21.4 billion as of December 31, 2022.

#### **Current Assets**

#### Cash

As of June 30, 2023, cash amounted to ₱4.3 billion as compared to ₱6.6 billion at the end of 2022. The decrease primarily reflects the Group's payment of loans and lease liabilities, including interests, amounting to ₱1,186.9 million and dividend payout amounting to ₱350.0 million. The Group used ₱249.3 million in operations during the period, and utilized ₱487.3 million for capital expenditures and ₱47.8 million for additional noncurrent assets.

#### Trade and other receivables

As of June 30, 2023, trade and other receivables amounted to \$\mathbb{P}668.6\$ million as compared to \$\mathbb{P}678.3\$ million at the end of 2022. The decrease is mainly attributable to the decrease in trade receivables to \$\mathbb{P}233.7\$ million, which consists of receivables from credit card companies.

#### **Merchandise Inventories**

As of June 30, 2023, merchandise inventories amounted to \$\mathbb{P}\$9.6 billion as compared to \$\mathbb{P}\$6.7 billion at the end of 2022. The increase was a result of strong sales combined with calibrated inventory purchases. The inventory translates into inventory months of 7 months, which is the same as the month' inventory in the same period last year.

#### **Non-Current Assets**

#### **Investment in Associates**

As of June 30, 2023, investment in associates amounted to ₱326.9 million as compared to ₱234.5 million at the end of 2022.

The increase pertains to the Group's recognized share in the net earnings of Samsonite Philippines, Inc. (SPI) and Luxury Goods Philippines, Inc. (LGPI) amounting to a total of ₱92.4 million.

#### **Investment in Joint Ventures**

As of June 30, 2023, investment in joint ventures amounted to ₱545.2 million as compared to ₱542.3 at the end of 2022.

The decrease pertains to the Group's recognized share in the net earnings of Landmark Management Services Ltd. (LMS) and MUJI Philippines Corp. (MPC) amounting to a total of ₱2.9 million.

#### **Property and Equipment**

As of June 30, 2023, property and equipment amounted to \$\P\$4.2 billion as compared to \$\P\$4.4 billion at the end of 2022. The net decrease is primarily attributable to additional depreciation expense recognized during the period amounting to \$\P\$719.3 million, which was offset by the Group's capital expenditures amounting to \$\P\$487.3 million during the 1st half of the year.

#### **Deferred Tax Assets**

As of June 30, 2023, deferred tax assets amounted to \$\mathbb{P}398.0\$ million as compared to \$\mathbb{P}376.1\$ million at the end of 2022. These pertain to tax assets recognized for the Group's deductible temporary differences, carryforward benefits of unused minimum corporate income tax (MCIT) and NOLCO, to the extent that it is probable that sufficient future taxable profit will be available against which the deductible temporary differences and the carryforward benefits of unused MCIT and NOLCO can be utilized.

#### **Security Deposits and Construction Bonds**

As of June 30, 2023, security deposits and construction bonds amounted to  $\raiset{1}977.7$  million as compared to  $\raiset{1}950.7$  million at the end of 2022. Interest income recognize from these deposits totaled  $\raiset{2}2.0$  million during the 1<sup>st</sup> half of 2023.

As of June 30, 2023, the current portion of the Group's security deposits amounted to ₱46.6 million while the noncurrent portion was at ₱931.1 million.

#### **Current Liabilities**

#### **Trade and Other Payables**

As of June 30, 2023, trade and other payables amounted to ₱4.8 billion as compared to ₱3.7 billion at the end of 2022. The increase is due to the increase in trade payables to ₱3.9 billion, reflecting the terms of merchandise deliveries during the period, and in retention payables to ₱38.7 million.

#### **Short-term Loans Payable**

As of June 30, 2023, short-term loans payable amounted to ₱1.4 billion as compared to ₱2.1 billion at the end of 2022. The decrease is attributable to the Group's payment of ₱710.0 million.

The Group reduced debt levels given strong cash flow generation, which resulted in net debt of negative ₱2.9 billion in 1H 2023, as compared to negative ₱4.5 billion at the end of 2022.

#### **Non- Current Liabilities**

#### **Retirement Benefit Obligation**

As of June 30, 2023, retirement benefit obligation amounted to ₱803.2 million as compared to ₱778.9 million at the end of 2022. This represents the difference between the present value of the Group's retirement plan obligations and the fair value of the Group's plan assets at the end of the period.

#### **Lease Liabilities**

As of June 30, 2023, lease liabilities amounted to ₱1.5 billion, which was ₱357.2 million lower as compared the balance at the end of 2022. The decrease is mainly attributable to the payment made amounting to ₱435.0 million, which was offset by the interest expense of ₱77.8 million incurred during the six-month period.

As of June 30, 2023, the current portion of the Group's lease liabilities amounted to ₱644.7 million while the noncurrent portion was at ₱903.9 million.

#### **Equity**

As of June 30, 2023, total equity was at ₱13.2 billion as compared to ₱12.5 billion at the end of 2022. The increase is attributable to the net income recognized by the Group during the first half of the year amounting to ₱656.6 million, which is reduced by dividends paid amounting to ₱350.0 million.

#### **CASH FLOWS**

The Group generated significant operating cash flows before working capital changes of ₱2.1 billion in 1H 2023, which was 34.8% increase over the same period last year. Operating cash flows was at ₱214.1 million after working capital changes, which is primarily attributable to merchandise inventory purchases. The Group also received interest income of ₱32.6 million and paid income taxes of ₱496.1 million. As a result of the foregoing, the Group's operating activities generated ₱249.3 million.

Cash flows used in investing activities during the 1<sup>st</sup> half of 2023 totaled ₱535.1 million. This reflects capital expenditures of ₱487.3 million and additional noncurrent assets of ₱47.8 million.

The Group's cash flows used in financing activities during the 1<sup>st</sup> half of 2023 totaled ₱1.5 billion. This reflects the Group's repayment of its debts, including the related interests, of ₱751.9 million and the payment of lease liabilities, including the interests booked under PFRS 16, of ₱435.0 million. The Group also paid cash dividends totaling ₱350.0 million during the six-month period.

The Group ended the 1<sup>st</sup> half of 2023 with a net debt position of negative ₱2.9 billion.

#### **Other Disclosures**

- (i) There are no known trends, events or uncertainties that will result in the Company's liquidity increasing or decreasing in a material way.
- (ii) There were no events that will trigger direct or contingent financial obligations that are material to the Company, including and default or acceleration of an obligation.
- (iii) Likewise, there were no material off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships of the Company with unconsolidated entities or other persons created during the reporting period.
- (iv) There are no material commitments for capital expenditures aside from those performed in the ordinary course of business.
- (v) The continuing community quarantines imposed by the government in the country may continue to have a material impact on the Group's revenues.
- (vi) There were no significant elements of income or loss that did not arise from continuing operations.

#### PART II – OTHER INFORMATION

There is no other information not previously reported in SEC Form 17-C that needs to be reported in this section.

#### SIGNATURES

Pursuant to the requirements of the Securities Regulation Code, the issuer has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

SSI GROUP, INC.

By:

ROSSELLINA J. ESCOTO

Authorized Signatory

Vice President - Finance

August 14, 2023

## SSI Group, Inc. and Subsidiaries

Unaudited Interim Condensed Consolidated Financial Statements As of June 30, 2023 *(With Comparative Audited Figures as of December 31, 2022)* and For the Six-Month Periods Ended June 30, 2023 and 2022

## UNAUDITED INTERIM CONSOLIDATED BALANCE SHEETS

As of June 30, 2023

(With Comparative Audited Figures as of December 31, 2022)

	June 30	December 31
	2023	2022
	(Unaudited)	(Audited)
ASSETS		
<b>Current Assets</b>		
Cash (Note 3)	P4,309,281,428	₽6,630,196,666
Trade and other receivables (Note 4)	668,550,258	678,261,375
Merchandise inventories (Note 5)	9,554,918,244	6,663,795,540
Prepayments and other current assets (Note 6)	934,849,670	861,876,054
Total Current Assets	15,467,599,600	14,834,129,635
Noncurrent Assets		
Investment in an associate (Note 7)	326,867,730	234,496,348
Interests in joint ventures (Note 8)	545,213,457	542,268,045
Property and equipment (Note 9)	4,158,716,841	4,397,438,606
Deferred tax assets - net	397,988,769	376,125,782
Security deposits and construction bonds (Note 22)	931,139,445	878,208,628
Other noncurrent assets (Note 10)	128,532,189	136,683,003
Total Noncurrent Assets	6,488,458,431	6,565,220,412
TOTAL ASSETS	P21,956,058,031	₽21,399,350,047
LIABILITIES AND EQUITY		
Current Liabilities		
Trade and other payables (Note 11)	P4,750,768,830	₽3,695,394,596
Short-term loans payable (Note 12)	1,390,000,000	2,100,000,000
Current portion of lease liabilities (Note 22)	644,688,965	692,268,057
Deferred revenue	79,316,966	52,025,105
Income tax payable	197,609,824	335,753,445
Total Current Liabilities	7,062,384,585	6,875,441,203
Noncurrent Liabilities  Patiroment ham fit abligation	902 220 777	778,858,025
Retirement benefit obligation Lease liabilities - net of current portion (Note 22)	803,220,777 903,880,038	1,213,479,360
Tenant deposits (Note 22)	23,001,570	24,624,632
Total Noncurrent Liabilities	1,730,102,385	2,016,962,017
Total Liabilities	8,792,486,970	8,892,403,220
	0,792,400,970	6,692,403,220
Equity	2 212 964 420	2 212 964 420
Capital stock Additional paid-in capital	3,312,864,430	3,312,864,430 2,519,309,713
Treasury shares	2,519,309,713 (30,893,010)	(30,893,010)
Retained earnings	7,529,032,409	6,872,408,175
Cumulative translation adjustment	(1,920,808)	(1,920,808)
Other comprehensive loss	(164,821,673)	(1,920,603)
Total Equity	13,163,571,061	12,506,946,827
TOTAL LIABILITIES AND EQUITY	P21,956,058,030	₽21,399,350,047

# UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Three-Month Periods Ended June 30			eriods Ended e 30	
	2023	2022	2023	2022	
REVENUE					
REVENUE  Revenue from contract with customers - net sales	P6,174,070,344	P5 5/3 527 708	P12,392,168,804	₽10,028,951,296	
Rental income (Note 22)	20,815,097	14,331,198	41,871,178	22,282,977	
Rental filcome (Note 22)	6,194,885,441	5,557,858,906	12,434,039,982	10,051,234,273	
COST OF GOODS SOLD AND SERVICES	0,194,005,441	3,337,636,900	12,434,039,962	10,031,234,273	
(Note 14)	3,242,718,606	2,984,306,740	6,666,206,827	5,814,949,493	
GROSS PROFIT	2,952,166,835	2,573,552,166	5,767,833,155	4,236,284,780	
GROSS I ROFII	2,752,100,055	2,373,332,100	3,707,033,133	4,230,204,700	
OPERATING EXPENSES					
Selling and distribution (Note 15)	1,784,154,438	1,450,967,651	3,600,700,518	2,605,707,364	
General and administrative (Note 16)	429,563,116	261,275,667	787,811,027	587,880,527	
	2,213,717,554	1,712,243,318	4,388,511,545	3,193,587,891	
OTHER INCOME (CHARGES)					
Share in net earnings of an associate (Note 7)	60,012,553	9,481,137	92,371,382	9,592,317	
Interest accretion on security deposits (Note 22)	1,011,869	928.471	1,955,447	1,928,470	
Interest income (Note 3)	14,423,516	7,843,989	32,577,810	9,499,733	
Interest expense (Notes 12 and 13)	(57,157,041)	(111,326,981)	(119,681,327)		
Share in net income (losses) of joint ventures (Note 8)	2,740,796	(3,245,824)		(7,711,094)	
Loss on disposal of property and equipment	2,7 10,750	(5,2.5,62.)	2,5 10,112	(1,111,021)	
(Note 9)	(2,461,770)	(1,739,350)	(6,691,677)	(4,719,689)	
Foreign exchange losses - net	(39,207,053)	(258,343)	` ' ' '		
Others - net	8,915,054	(149,539,800)	4,257,536	(125,156,885)	
	(11,722,076)	(247,856,701)	(37,055,772)	(312,720,185)	
INCOME BEFORE INCOME TAX	726,727,205	613,452,147	1,342,265,838	729,976,704	
PROVISION FOR (BENEFIT FROM) INCOME					
TAX					
Current	183,197,341	176,447,641	354,970,065	248,109,366	
Deferred	(6,755,569)	13,266,862	(18,959,755)		
	176,441,772	189,714,503	336,010,310	238,531,833	
NET INCOME	550,285,433	423,737,644	1,006,255,528	491,444,871	
OTHER COMPREHENSIVE INCOME					
Other comprehensive income to be reclassified to					
profit or loss in subsequent periods:					
Cumulative translation adjustment on foreign					
operations, net of deferred tax	_	(69,197)	_	_	
Other comprehensive income not to be reclassified to		(0),1)//			
profit or loss in subsequent periods:					
Re-measurement gain (loss) on retirement benefit, net					
of deferred tax	_	(2,653,245)	_	(2,653,245)	
TOTAL COMPREHENSIVE INCOME	P550,285,433	₽421,015,202	P1,006,255,528	₽488,791,626	
	, , ,	<u> </u>	, , , , , , , , , , , , , , , , , , , ,	· · ·	
BASIC/DILUTED EARNINGS PER SHARE					
(Note 20)	P0.17	₽0.13	P0.31	₽0.15	

# UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE SIX-MONTH PERIODS ENDED JUNE 30, 2023 AND 2022

					Cumulative	Other	
		Additional		Retained	Translation	Comprehensive	Total
	Capital Stock	Paid-in Capital	Treasury Shares	Earnings	Adjustment	Income	
Balances at January 1, 2022	₽3,312,864,430	₽2,519,309,713	(P30,893,010)	£5,011,670,697	(P1,968,928)	(P132,150,729)	₽10,678,832,173
Net income	_	_	_	491,444,871	_	_	491,444,871
Other comprehensive income	_	_	_	_	_	(2,653,245)	(2,653,245)
Total comprehensive income for the period	_	_	_	491,444,871	_	_	488,791,626
Balances at June 30, 2022	P3,312,864,430	P2,519,309,713	(P30,893,010)	P5,503,115,568	( <b>P1,968,928</b> )	(P134,803,974)	P11,167,623,799
Balances at January 1, 2023	₽3,312,864,430	₽2,519,309,713	(\$20,893,010)	₽6,872,408,175	(₽1,920,808)	(P164,821,673)	₽12,506,946,827
Net income	-	_	_	1,006,255,528	_	_	1,006,255,528
Other comprehensive income	_	_	_	_	_	_	_
Total comprehensive income for the period	-	_	_	1,006,255,528	_	_	1,006,255,528
Dividends declared during the period				(349,631,294)			(349,631,294)
Balances at June 30, 2023	P3,312,864,430	P2,519,309,713	(P30,893,010)	P7,529,032,409	(P1,920,808)	(P164,821,673)	P13,163,571,061

See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.

## UNAUDITED INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Six-Month Periods
Fnded June 30

	Ended J	une 30
	2023	2022
	(Unaudited)	(Unaudited)
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	P1,342,265,838	₽729,976,704
Adjustments for:		
Depreciation and amortization (Notes 9, 10 and 17)	724,301,417	606,987,552
Interest expense (Note 12)	119,681,327	186,455,872
Loss on disposal of property and equipment (Note 9)	6,691,677	4,719,689
Share in net earnings of an associate (Note 7)	(92,371,382)	(9,592,317)
Share in net losses (income) of joint ventures (Note 8)	(2,945,412)	7,711,094
Unrealized foreign exchange losses	<del>-</del>	3,537,683
Interest income (Note 3)	(32,577,810)	(9,499,733)
Interest accretion on security deposits (Note 22)	(1,955,447)	(1,928,470)
Movement in retirement benefit obligation	24,362,751	29,356,103
Operating income before working capital changes	2,087,452,959	1,547,724,177
Decrease (increase) in:		
Trade and other receivables	9,711,117	10,489,215
Merchandise inventory	(2,891,122,704)	219,584,822
Prepayments and other current assets	(72,973,616)	(33,165,582)
Increase (decrease) in:		
Trade and other payables	1,055,374,234	487,299,442
Tenant deposits	(1,623,062)	2,938,249
Deferred revenue	27,291,861	3,754,722
Net cash used in operations	214,110,789	2,238,625,045
Interest received	32,577,810	9,499,733
Income taxes paid	(496,016,918)	(240, 107, 965)
Net cash flows used in operating activities	(249,328,319)	2,008,016,813
CASH FLOWS FROM INVESTING ACTIVITIES		
Acquisitions of property and equipment (Note 9)	(487,255,147)	(334,238,035)
Additional interests in joint ventures (Note 8)	(407,233,147)	(87,500,000)
Decrease (increase) in:		(07,500,000)
Security deposits and construction bonds	(50,975,370)	4,652,797
Other noncurrent assets	3,134,633	(30,127,031)
Net cash flows used in investing activities	(535,095,884)	(447,212,269)
	(222,032,001)	(117,212,200)
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments of:	( <b>7</b> 10 000 000)	(1.200.000.000)
Short-term loans payable	(710,000,000)	(1,280,000,000)
Long-term debt	(255 159 41 4)	(205.050.206)
Lease liability	(357,178,414)	(285,978,396)
Interest	(119,681,327)	(186,455,872)
Dividends declared during the period  Net cash flows from (used in) financing activities	(349,631,294) (1,536,491,035)	(1,752,434,268)
Net cash hows from (used in) mancing activities	(1,550,491,055)	(1,732,434,206)
NET INCREASE (DECREASE) IN CASH	(2,320,915,238)	(191,629,724)
CASH AT BEGINNING OF PERIOD	6,630,196,666	7,252,867,634
CASH AT END OF PERIOD (Note 3)	P4,309,281,428	₽7,061,237,910

See accompanying Notes to Unaudited Interim Condensed Consolidated Financial Statements.

# NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCOIAL STATEMENTS

#### 1. Corporate Information

SSI Group, Inc. was registered with the Philippine Securities and Exchange Commission (SEC) on April 16, 2007 as Casual Clothing Specialists, Inc. (the Company). Under the Revised Corporation Code of the Philippines, the Company shall have a perpetual corporate life. Its primary purpose was to carry on a general mercantile and commercial business of importing, buying, acquiring, holding, selling or otherwise disposing of and dealing in any goods, wares, merchandise and commodities of all kinds, and products, natural or artificial, of the Philippines or other countries, which are or may become articles of commerce, without, however, engaging in the manufacture of foods, drugs, and cosmetics. The Company was formerly one of the subsidiaries of Stores Specialists, Inc. (SSI).

On November 7, 2014, SSI Group, Inc. listed its 695,701,530 common shares with the Philippine Stock Exchange (PSE).

The registered office and principal place of business of the Company is 6th Floor, Midland Buendia Building, 403 Sen. Gil Puyat Avenue, Makati City.

The interim condensed consolidated financial statements were reviewed and recommended for approval by the Audit Committee to the Board of Directors (BOD) on August 10, 2023. The same interim condensed consolidated financial statements were approved and authorized by the BOD on the same date.

## 2. Basis of Presentation, Preparation and Consolidation and Summary of Significant Accounting Policies

#### **Basis of Preparation**

The unaudited interim condensed consolidated financial statements as of June 30, 2023 and for the six-month periods ended June 30, 2023 and 2022 have been prepared in accordance with Philippine Accounting Standard (PAS) 34, *Interim Financial Reporting*. The unaudited interim condensed consolidated financial statements do not include all of the information and disclosures required in the annual consolidated financial statements, and should be read in conjunction with the Company's annual consolidated financial statements as at December 31, 2022.

#### **Basis of Consolidation**

The consolidated financial statements comprise the financial statements of the Company and the following wholly owned subsidiaries:

	Percentage ownership				
	June 30	, 2023	December 31, 2022		
	Direct	Indirect	Direct	Indirect	
Stores Specialists, Inc. (SSI)	100	_	100	_	
Rustan Marketing Specialists, Inc. (RMSI)	_	100	_	100	
International Specialty Concepts, Inc. (ISCI)	_	100	_	100	
Rustan Specialty Concepts, Inc. (RSCI)	_	100	_	100	
Specialty Office Concepts, Inc. (SOCI)	_	100	_	100	
Specialty Investments, Inc. (SII)	_	100	_	100	
International Specialty Fashions, Inc. (ISFI)	_	100	_	100	
Footwear Specialty Retailers, Inc. (FSRI)	_	100	_	100	
Global Specialty Retailers, Inc. (GSRI)	_	100	_	100	
Specialty Food Retailers, Inc. (SFRI)	_	100	_	100	
International Specialty Retailers, Inc. (ISRI)	_	100	_	100	
International Specialty Wears, Inc. (ISWI)	_	100	_	100	
Fastravel Specialists Holdings, Inc. (FSHI)	_	100	_	100	
International Specialty Apparels, Inc. (ISAI)	_	100	_	100	
Specialty Lifestyle Concepts, Inc. (former Casual Clothing					
Retailers, Inc.) (SLCI)	_	100	_	100	
SKL International, Ltd. (SKL)	_	100	-	100	

All subsidiaries, except for FSHI, SII and SKL, are in the retail business and hold exclusive distributorship of certain brands.

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as of June 30, 2023 and for the six months ended June 30, 2023 and 2022. Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date when such control ceases. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights result in control. To support this presumption and when the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Group's voting rights and potential voting rights

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the Company and to the non-controlling interests (NCI), even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Company's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

#### Common control business combinations and group reorganizations

Where there are group reorganizations and business combinations in which all the combining entities within the Group are ultimately controlled by the same ultimate parent (i.e., controlling shareholders) before and after the business combination and the control is not transitory (business combinations under common control), the Group accounts for such group reorganizations and business combinations similar to a pooling-of-interests method. The assets and liabilities of the acquired entities and that of the Company are reflected at their carrying values at the stand-alone financial statements of the investee companies. The difference in the amount recognized and the fair value of the consideration given is accounted for as an equity transaction, i.e., as either a contribution or distribution of equity. Further, when a subsidiary is disposed in a common control transaction without loss of control, the difference in the amount recognized and the fair value of consideration received, is also accounted for as an equity transaction.

The Group records the difference as "Equity reserve" and is presented as a separate component of equity in the consolidated balance sheet. Comparatives shall be restated to include balances and transactions as if the entities have been acquired at the beginning of the earliest period presented in the consolidated financial statements, regardless of the actual date of the combination.

#### New Standards, Interpretations and Amendments

The accounting policies adopted are consistent with those of the previous financial year, except for the adoption of new standards effective in 2022. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

Unless otherwise indicated, adoption of these pronouncements did not have any significant impact on the Group's financial position or performance.

- Amendments to PFRS 3, Reference to the Conceptual Framework
- Amendments to PAS 16, Property, Plant and Equipment: Proceeds before Intended Use
- Amendments to PAS 37, Onerous Contracts Costs of Fulfilling a Contract
- Annual Improvements to PFRSs 2018-2020 Cycle
  - Amendments to PFRS 1, First-time Adoption of Philippines Financial Reporting Standards, Subsidiary as a first-time adopter
  - o Amendments to PFRS 9, Financial Instruments, Fees in the '10 per cent' test for derecognition of financial liabilities

O Amendments to PAS 41, Agriculture, Taxation in fair value measurements

#### Future Changes in Accounting Policies

Pronouncements issued but not yet effective are listed below. Unless otherwise indicated, the Group does not expect that the future adoption of the said pronouncements will have a significant impact on its financial statements. The Group intends to adopt the following pronouncements when they become effective.

Effective beginning on or after January 1, 2023

- Amendments to PAS 1 and PFRS Practice Statement 2, Disclosure of Accounting Policies
- Amendments to PAS 8, Definition of Accounting Estimates
- Amendments to PAS 12, Deferred Tax related to Assets and Liabilities arising from a Single Transaction

Effective beginning on or after January 1, 2024

- Amendments to PAS 1, Classification of Liabilities as Current or Non-current
- Amendments to PFRS 16, Lease Liability in a Sale and Leaseback

Effective beginning on or after January 1, 2025

• PFRS 17, Insurance Contracts

Deferred effectivity

• Amendments to PFRS 10, Consolidated Financial Statements, and PAS 28, Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

#### 3. Cash

	June 30,	December 31,
	2023	2022
	(Unaudited)	(Audited)
Cash on hand	<b>₽</b> 15,095,669	₽36,531,998
Cash in banks	3,720,190,482	5,147,738,370
Short-term investments	573,995,277	1,445,926,298
	<b>P4,309,281,428</b>	₽6,630,196,666

Cash in banks earn interest at the respective bank deposit rates. Interest earned from cash in banks for the six months ended June 30, 2023 and 2022 amounted to £32,577,810 and £9,499,733, respectively.

#### 4. Trade and Other Receivables

	June 30,	December 31,
	2023	2022
	(Unaudited)	(Audited)
Trade receivables	P233,679,675	₽329,002,636
Nontrade receivables	316,981,417	209,909,875
Receivables from related parties (see Note 18)	92,353,643	120,543,909
Advances to officers and employees	64,346,717	61,243,186
Others	5,218,371	1,588,614
	712,579,823	722,288,220
Less: Allowance for ECL on nontrade receivables	(858,566)	(855,846)
Allowance for ECL on related parties	(43,170,999)	(43,170,999)
	P668,550,258	₽678,261,375

Trade receivables primarily pertains to receivables from credit card companies which are normally settled on three days' terms.

Nontrade receivables mainly include receivables from banks for tie-up sale and promotional activities, and principals for their share in marketing expense.

Nontrade receivables, advances to officers and employees and receivables from related parties are usually settled within one year. SSI's advances to officers and employees are subject to 12% annual interest and are payable within 3-6 months through salary deduction.

#### 5. Merchandise Inventory

	June 30,	December 31,
	2023 (Unaudited)	2022 (Audited)
At cost	(Onaudited)	(Audited)
On hand	<b>₽9,019,308,838</b>	₽6,140,977,113
In transit	543,959,789	531,168,811
Inventory - at cost	9,563,268,627	6,672,145,924
Less allowance for inventory obsolescence	(8,350,384)	(8,350,384)
	P9,554,918,243	₽6,663,795,540

Inventories in transit include items not yet received but ownership or title to the goods has already passed to the Group.

There are no merchandise inventories pledged as security for liabilities. All inventories are presented at cost.

The cost of inventories recognized as expense and presented in "Cost of goods sold" amounted to \$\mathbb{P}6,629,922,151\$ and \$\mathbb{P}5,805,808,324\$, for the six months ended June 30, 2023 and 2022, respectively (see Note 13).

#### 6. Prepayments and Other Current Assets

	June 30,	December 31,
	2023	2022
	(Unaudited)	(Audited)
Advances to suppliers	P295,983,547	₽343,107,551
Supplies	238,128,743	291,612,437
Input VAT	191,886,052	71,551,899
Security deposits (see Note 22)	46,579,399	72,519,559
Creditable withholding tax	37,375,590	3,442,035
Deferred input VAT	22,978,901	15,329,882
Prepaid insurance	17,816,446	19,638,058
Current portion of prepaid rent (see Notes 10 and 22)	16,586,109	14,134,362
Prepaid advertising	10,321,893	3,751,013
Prepaid guarantee	7,482,238	3,919,334
Others	49,710,752	22,869,924
	P934,849,670	₽861,876,054

Supplies inventory are composed of packaging materials, office and store supplies, and employees uniform inventory.

Advances to suppliers pertain to advance payments to principals and suppliers for inventory purchases.

Input VAT will be applied against output VAT.

"Others" include advances payments for non-merchandise purchases arising from transactions made by the Group with its foreign suppliers.

#### 7. Investment in an Associate

	June 30, 2023	December 31, 2022
	(Unaudited)	(Audited)
Acquisition cost	P112,140,000	₽112,140,000
Accumulated equity in net earnings:		
Balance at beginning of year	122,356,348	39,444,628
Share in net earnings	92,371,382	82,911,720
Balance at end of year	214,727,730	122,356,348
	P326,867,730	₽234,496,348

#### Investment in SPI

SPI, a company incorporated in the Philippines on September 9, 2008, was established primarily to engage in the importation, distribution, marketing and sale, both wholesale and retail, of all types of luggage and bags, including but not limited to suitcases, garment bags, brief cases, computer bags, backpacks, casual bags, hand bags, travel accessories and such other products of similar nature. As of June 30, 2023 and December 31, 2022, SPI is 40% owned by the Group and 60% owned by Samsonite Corporation, its ultimate parent and an entity incorporated under the laws of the United States of America.

#### Investment in LGPI

On May 17, 2022, the Group entered into an agreement with G Distribution B.V. (Gucci) for the formation of a joint venture company, LGPI. The Group invested P87.5 million for a 25% stake of LGPI. LGPI began operations on June 1, 2022 and owns and operates Gucci stores in the Philippines. The Group nominates one out of three members of the Board of Directors resulting in a significant influence in LGPI.

#### 8. Interests in Joint Ventures

The Group's interests in joint ventures pertain to the following:

Joint venture	Project description	Income sharing arrangement
MPC	Operation of retail stores in the Philippines	50:50
SCRI	Open and operate convenience stores directly owned and/or franchised in the Philippines	50:50
SSRI	Investment in and operation of mid-market department stores	50:50
LMS	Investment in and operation of travel retail stores in the Philippines	50:50

The movements in the carrying values of interest in joint ventures are as follows:

#### June 30, 2023 (Unaudited)

	LMS	MPC	SSRI	SCRI	Total
Cost:					
Balances at beginning and end of					
period	P375,296,454	P87,500,000	P407,344,383	P420,350,000	P1,290,490,837
Accumulated equity in net earnings					
(losses):					
Balances at beginning of year	(71,052,009)	150,523,600	(407,344,383)	(420,350,000)	(748,222,792)
Share in net income	(14,808,585)	17,753,997	_	_	2,945,412
Balances at end of year	(85,860,594)	168,277,597	(407,344,383)	(420,350,000)	(745,277,380)
	P289,435,860	₽255,777,597	₽–	₽–	P545,213,457

#### December 31, 2022 (Audited)

	LMS	MPC	SSRI	SCRI	Total
Cost:					<u> </u>
Balances at beginning	₽375,296,454	₽87,500,000	₽407,344,383	P420,350,000	₽1,290,490,837
Accumulated equity in net earnings (losses) and impairment loss:  Balances at beginning of year Share in net earnings (loss)	(15,180,699) (55,871,310)	97,328,462 53,195,138	(407,344,383)	(420,350,000)	(745,546,620) (2,676,172)
Balances at end of year	(71,052,009)	150,523,600	(407,344,383)	(420,350,000)	(748,222,792)
	P304,244,445	P238,023,600	₽–	₽–	₽542,268,045

#### **Investment in LMS**

On August 12, 2015, SKL, a wholly owned subsidiary of SSI, executed agreements to effect the acquisition of a 50% equity stake in LMS from its two existing shareholders Regent and Prime. Regent and Prime will continue to own 50% ownership in LMS following the entry of SKL. LMS is a company specializing in travel retail concepts and has existing supply and management agreements with travel retail stores in the Philippines.

The acquisition cost includes the consideration for goodwill amounting to \$\mathbb{P}121.75\$ million and intangible asset amounting to \$\mathbb{P}29.90\$ million. The intangible asset pertains to the concession agreement with Duty Free and is being amortized over 10.7 years. Amortization expense, which is included in the share in net income of LMS, amounted to \$\mathbb{P}1.38\$ million and \$\mathbb{P}1.31\$ million for the six months ended June 30, 2023 and 2022, respectively.

#### Investment in MPC

On January 20, 2017, SSI and Ryohin Keikaku Co., Ltd. entered into a Joint Venture Agreement wherein the parties agreed to form MPC. SSI contributed \$\mathbb{P}89.25\$ million for the 51% ownership interest in MPC. On November 20, 2020, the Company entered into a Deed of absolute sale of shares with RKJ for the sale of 1% or 1,750,000 common shares of the Company's ownership interest in MPC. The Joint Venture Agreement provides for unanimous votes of both parties in so far as most key and relevant operating activities are concerned. On December 3, 2020, the Company received cash amounting to \$\mathbb{P}5.48\$ million for the sale of the said shares costing \$\mathbb{P}1.75\$ million and recognized a gain amounting to \$\mathbb{P}3.73\$ million.

The joint ventures have no contingent liabilities or capital commitments as of June 30, 2023 and December 31, 2022.

## 9. **Property and Equipment**

The composition and movements of this account are as follows:

## June 30, 2023 (Unaudited)

P1,447,611,789		P506,770,037			P82,059,780	P4,158,716,841
6,182,897,859	2,435,020,120	450,623,600	233,338,672	3,102,063,200		12,403,943,451
(166,937,777)	(3,848,304)		_			(170,786,081)
243,595,648	78,013,174	14,334,298	10,720,640	372,621,478	=	719,285,238
6,106,239,988	2,360,855,250	436,289,302	222,618,032	2,729,441,722	_	11,855,444,294
7,630,509,648	2,869,892,031	957,393,637	307,459,277	4,715,345,919	82,059,780	16,562,660,292
47,328,145	_	_	_	_	(47,328,145)	_
(173,088,402)	(4,389,355)	=	=	=	=	(177,477,757)
220,576,036	177,789,644	185,000	212,064	9,420,695	79,071,710	487,255,149
7,535,693,869	2,696,491,742	957,208,637	307,247,213	4,705,925,224	50,316,215	16,252,882,900
Improvements	and Fixtures	Building	Equipment	Asset		Total
Leasehold			Transportation	Right of use	Construction	
	, ,					
	7,535,693,869 220,576,036 (173,088,402) 47,328,145 7,630,509,648 6,106,239,988 243,595,648 (166,937,777) 6,182,897,859	Improvements         and Fixtures           7,535,693,869         2,696,491,742           220,576,036         177,789,644           (173,088,402)         (4,389,355)           47,328,145         -           7,630,509,648         2,869,892,031           6,106,239,988         2,360,855,250           243,595,648         78,013,174           (166,937,777)         (3,848,304)           6,182,897,859         2,435,020,120	Leasehold Improvements         Warehouse Furniture and Fixtures         Building           7,535,693,869         2,696,491,742         957,208,637           220,576,036         177,789,644         185,000           (173,088,402)         (4,389,355)         —           47,328,145         —         —           7,630,509,648         2,869,892,031         957,393,637           6,106,239,988         2,360,855,250         436,289,302           243,595,648         78,013,174         14,334,298           (166,937,777)         (3,848,304)         —           6,182,897,859         2,435,020,120         450,623,600	Leasehold Improvements         Furniture and Fixtures         Building         Transportation Equipment           7,535,693,869         2,696,491,742         957,208,637         307,247,213           220,576,036         177,789,644         185,000         212,064           (173,088,402)         (4,389,355)         —         —           47,328,145         —         —         —           7,630,509,648         2,869,892,031         957,393,637         307,459,277           6,106,239,988         2,360,855,250         436,289,302         222,618,032           243,595,648         78,013,174         14,334,298         10,720,640           (166,937,777)         (3,848,304)         —         —           6,182,897,859         2,435,020,120         450,623,600         233,338,672	Leasehold Improvements         Furniture and Fixtures         Building         Transportation Equipment         Right of use Asset           7,535,693,869         2,696,491,742         957,208,637         307,247,213         4,705,925,224           220,576,036         177,789,644         185,000         212,064         9,420,695           (173,088,402)         (4,389,355)         —         —         —           47,328,145         —         —         —         —           7,630,509,648         2,869,892,031         957,393,637         307,459,277         4,715,345,919           6,106,239,988         2,360,855,250         436,289,302         222,618,032         2,729,441,722           243,595,648         78,013,174         14,334,298         10,720,640         372,621,478           (166,937,777)         (3,848,304)         —         —         —           6,182,897,859         2,435,020,120         450,623,600         233,338,672         3,102,063,200	Leasehold Improvements         Furniture and Fixtures         Building         Transportation Equipment         Right of use Asset         Construction in Progress           7,535,693,869         2,696,491,742         957,208,637         307,247,213         4,705,925,224         50,316,215           220,576,036         177,789,644         185,000         212,064         9,420,695         79,071,710           (173,088,402)         (4,389,355)         —         —         —         —           47,328,145         —         —         —         —         (47,328,145)           7,630,509,648         2,869,892,031         957,393,637         307,459,277         4,715,345,919         82,059,780           6,106,239,988         2,360,855,250         436,289,302         222,618,032         2,729,441,722         —           243,595,648         78,013,174         14,334,298         10,720,640         372,621,478         —           (166,937,777)         (3,848,304)         —         —         —         —           6,182,897,859         2,435,020,120         450,623,600         233,338,672         3,102,063,200         —

#### December 31, 2022 (Audited)

		Store, Office,					
	T 1 11	Warehouse		<b>m</b>	Did. CII	G	
	Leasehold	Furniture	D '11'	Transportation	Right-of-Use	Construction	m . 1
	Improvements	and Fixtures	Building	Equipment	Asset	in Progress	Total
Cost:							
Balances at beginning of year	7,269,543,053	2,602,896,814	951,854,265	304,290,167	3,910,779,226	184,199,507	15,223,563,032
Additions	594,830,212	209,510,473	5,354,372	2,957,046	1,329,551,568	15,338,252	2,157,541,923
Disposals and retirement	(474,813,994)	(115,915,545)	(364,041,491)	_	(392,274,626)	_	(1,347,045,656)
Remeasurement	-	_	_	_	(142, 130, 944)	_	(142, 130, 944)
Reclassifications	146,134,598	_	_	_	_	(146,134,598)	_
Balances at end of year	7,535,693,869	2,696,491,742	593,167,146	307,247,213	4,705,925,224	53,403,161	15,891,928,355
Accumulated Depreciation and Amortization:							
Balances at beginning of year	6,194,785,352	2,264,975,178	383,476,497	200,573,481	2,362,327,145	-	11,406,137,653
Depreciation and amortization (Note 17)	375,835,781	209,605,302	52,812,805	22,044,551	792,765,335	=	1,453,063,774
Disposals and retirement	(464,381,145)	(113,725,230)	_	_	(392,274,626)	_	(970,381,001)
Remeasurement	=	_	=	=	(33,376,132)	_	(33,376,132)
Balances at end of year	6,106,239,988	2,360,855,250	436,289,302	222,618,032	2,729,441,722	_	11,855,444,294
Net book values	₽1,429,453,881	₽335,636,492	₽520,919,335	₽84,629,181	₽1,976,483,502	₽50,316,215	₽4,397,438,606

Additions to leasehold improvements and construction in progress in 2022 and 2021 pertain to improvements and construction of newly opened and renovated stores during the year.

Disposals and retirement for the period ended June 30, 2022 and December 31, 2021 mainly pertain to leasehold improvements, store furniture and fixtures and right-of-use assets derecognized on closed or renovated stores.

No property and equipment were pledged or treated as security to the outstanding liabilities as of June 30, 2023 and December 31, 2022.

The Group has purchase commitments relating to property and equipment amounting to nil and P23.54 million as of June 30, 2023 and December 31, 2022, respectively.

#### 10. Other Noncurrent Assets

	June 30,	December 31,
	2023	2022
	(Unaudited)	(Audited)
Franchise fee	P50,418,903	₽49,604,295
Miscellaneous deposits	63,068,176	58,804,780
Software costs	2,847,579	4,088,424
Others	12,197,531	24,185,504
	P128,532,189	₽136,683,003

Miscellaneous deposits pertain to advance payments to contractors for the construction and renovation of stores.

#### 11. Trade and Other Payables

	June 30,	December 31,
	2023	2022
	(Unaudited)	(Audited)
Trade payables	P3,944,718,782	₽2,393,662,842
Nontrade payables	531,932,874	704,467,549
Accrued expenses	186,498,504	300,046,018
Output VAT	35,522,812	120,681,022
Retention payable	38,714,327	32,365,869
Tenant deposit	7,551,985	7,551,985
Payable to related parties (see Note 18)	_	73,136,556
Others	5,824,781	63,482,755
	P4,750,764,065	₽3,695,394,596

Trade payables are noninterest-bearing and are normally settled on 30 to 90 days' terms.

Nontrade payables represent statutory payables such as withholding taxes, SSS premiums and other liabilities to government agencies, rent payable, payable to contractors and suppliers of services, among others.

Accrued expenses pertain to accrued salaries, leaves and bonuses, security and safety, interest, utilities and repairs and maintenance and accruals of royalties to be paid to foreign principals, among others.

Other payables mainly pertain to payables to non-trade suppliers and payable to advertising agencies.

Trade and other payables are generally paid within 12 months from balance sheet date.

#### 12. Short-term Loans Payable

	June 30, 2023	December 31, 2021
	(Unaudited)	(Audited)
Banks:		
Bank of Philippine Islands (BPI)	<b>₽890,000,000</b>	₽1,000,000,000
Security Bank Corporation (SBC)	300,000,000	500,000,000
Banco de Oro (BDO)	200,000,000	400,000,000
Rizal Commercial Banking Corporation (RCBC)	_	100,000,000
China Banking Corporation (CBC)	_	100,000,000
	<b>P</b> 1,390,000,000	₽2,100,000,000

The Group's outstanding short-term peso-denominated loans from local commercial banks bear interest at rates ranging from 6.75% to 7.38% and 4.35% to 5.00% for the six months ended June 30, 2023 and 2022, respectively.

Interest expense recognized in the consolidated statements of comprehensive income for the six months ended June 30, 2023 and 2022 amounted to \$\mathbb{P}41,907,283\$ and \$\mathbb{P}125,073,038\$, respectively.

#### 13. Cost of Goods Sold

	June 30,	June 30,
	2023	2022
	(Unaudited)	(Unaudited)
Cost of merchandise sold (Note 5)	P6,629,922,151	₽5,805,808,324
Depreciation and amortization (Notes 9 and 17)	5,901,771	2,410,038
Rent (Note 22)	8,295,505	1,683,190
Utilities	7,723,594	1,216,208
Outside services	1,061,545	29,096
Others	13,302,261	3,802,638
	<b>P</b> 6,666,206,827	₽5,814,949,494

Depreciation and amortization pertains to depreciation of leasehold improvements and furniture and fixtures of the leased spaces. Utilities, rent, security and safety expenses pertain to cost incurred in the operation of leased spaces.

Cost of merchandise sold:

	June 30,	June 30,
	2023	2022
	(Unaudited)	(Unaudited)
Merchandise inventory, beginning	P6,663,795,540	₽6,619,736,173
Net purchases	9,521,044,854	5,586,223,503
Cost of merchandise available for sale	16,184,840,394	12,205,959,676
Less: Merchandise inventory, ending	9,554,918,243	6,400,151,351
	P6,629,922,151	₽5,805,808,324

Net purchases include cost of inventory, freight charges, insurance and customs duties.

Cost of merchandise sold represents cost of merchandise inventory sold and the cost that are directly attributable to bringing the goods to its intended location.

## 14. Selling and Distribution Expenses

	June 30,	June 30,
	2023	2022
	(Unaudited)	(Unaudited)
Depreciation and amortization (see Notes 9, 10 and 17)	P618,132,877	£452,023,060
Rent (see Notes 18 and 22)	604,015,364	432,844,816
Personnel costs (see Note 16)	564,261,946	434,041,627
Global marketing contribution fee	377,536,287	200,315,845
Utilities	254,378,958	224,559,191
Credit card charges	228,720,003	187,808,320
Supplies and maintenance	194,004,496	102,729,037
Advertising	175,626,132	116,033,906
Taxes and licenses	150,237,352	111,381,333
Delivery and freight charges	113,313,308	103,558,833
Security services	69,919,080	49,067,173
Professional fees	59,451,830	30,885,562
Travel and transportation	35,936,537	8,358,792
Insurance	30,754,509	37,095,305
Repairs and maintenance	29,275,596	22,379,792
Communication	14,860,032	15,690,052
Outside services	6,888,459	6,021,869
Entertainment, amusement and recreation (EAR)	1,742,332	646,439
Telegraphic transfer	985,575	702,755
Others	70,659,845	69,563,657
	P3,600,700,518	₽2,605,707,364

## 15. General and Administrative Expenses

	June 30,	June 30,
	2023	2022
	(Unaudited)	(Unaudited)
Personnel costs (see Note 16)	₽409,003,139	₽297,277,482
Depreciation and amortization (see Notes 9, 10 and 17)	100,266,771	152,554,454
Taxes and licenses	44,416,528	33,214,137
Repairs and maintenance	31,450,184	17,882,391
Rent (see Notes 18 and 22)	27,452,184	(31,494,577)
Utilities	24,612,671	20,662,144
Travel and transportation	22,286,411	3,355,424
Security services	16,449,379	12,444,539
Supplies and maintenance	16,031,841	13,651,835
Professional fees	15,754,623	9,111,396
Insurance	12,342,134	7,966,470
EAR	10,103,981	1,101,235
Communication	8,161,929	8,368,434
Advertising	5,093,551	6,195,031
Outside service	377,514	861,071
Others	44,008,187	34,729,061
	P787,811,027	₽587,880,527

### 16. Personnel Costs

Personnel costs were charged to operations as follows:

	June 30,	June 30,
	2023	2022
	(Unaudited)	(Unaudited)
Salaries, wages and bonuses	P835,008,859	₽619,234,613
Retirement benefit expense	57,537,051	40,678,071
Other employee benefits	82,227,100	71,700,028
	P974,773,010	₽731,612,712

Personnel costs were distributed as follows:

	June 30,	June 30,
	2023	2022
	(Unaudited)	(Unaudited)
Cost of services (Note 13)	P1,507,925	₽293,604
Selling and distribution (see Note 14)	564,261,946	434,041,627
General and administrative (see Note 15)	409,003,139	297,277,482
	P974,773,010	₽731,612,713

#### 17. Depreciation and Amortization Expense

	June 30,	June 30,
	2023	2022
	(Unaudited)	(Unaudited)
Property and equipment (see Note 9)	₽719,285,237	₽596,795,272
Franchise fee (see Note 10)	3,775,336	9,370,819
Software costs (see Note 10)	1,240,846	821,461
	<b>P</b> 724,301,419	₽606,987,552

Depreciation and amortization were distributed as follows:

	June 30,	June 30,
	2023	2022
	(Unaudited)	(Unaudited)
Cost of services (Note 13)	P5,901,771	₽2,410,038
Selling and distribution (see Note 14)	618,132,877	452,023,060
General and administrative (see Note 15)	100,266,771	152,554,454
	P724,301,419	₽606,987,552

#### 18. Related Party Disclosures

Parties are considered to be related if one party has the ability to control, directly or indirectly, the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control. Related parties may be individuals or corporate entities. Key management personnel are considered related parties.

The Group, in the normal course of business, entered into the following transactions with related parties:

- a. Lease of the Group's store outlet spaces from a related party (see Note 22). Related rent expense amounted to \$\mathbb{P}\$51.03 million and \$\mathbb{P}\$43.5 million, for the six months in the period ended June 30, 2023 and 2022, respectively;
- b. The Group reimburses related parties for its expenses paid by the related parties in behalf of the Group;
- c. Sales through the use of related parties' gift certificates. Total value of the related parties' gift certificates used amounted to ₱11.02 million and ₱12.9 million for the six months ended June 30, 2023 and 2022, respectively;
- d. Short-term noninterest-bearing cash advances to/from related parties; and
- e. Compensation of the Company's key management personnel comprised of short-term employee benefits amounting to P18.8 million, P18.7 million for the six months in the period ended June 30, 2023 and 2022, respectively, and post-employment benefits amounting to P2.8 million and P2.9 million for the six months in the period ended June 30, 2023 and 2022, respectively.

As of June 30, 2023 and December 31, 2022, transactions with related parties are as follows:

			C	Outstanding balances
			Receivables	Payable
		Transactions	from related parties	to related parties
Related Parties	Periods ended	for the year	(Note 5)	(Note 12)
Under common control				
RCC	June 30, 2023	(P34,184,380)	<b>₽5,803,434</b>	₽–
	December 31, 2022	₽89,647,370	₽39,764,956	₽72,982,294
RMK	June 30, 2023	2,463,286	30,731,112	_
	December 31, 2022	4,892,768	28,280,126	126,662
Joint venture				
MPC	June 30, 2023	7,608,461	10,163,714	_
	December 31, 2022	4,647,691	6,855,307	27,600
Associate				
SPI	June 30, 2023	11,860	2,484,383	_
	December 31, 2022	49,103	2,472,521	_
	June 30, 2023		P49,182,644	₽–
	December 31, 2022		₽77,372,910	₽73,136,556

The related party balances as of June 30, 2023 and December 31, 2022 are due and demandable, non-interest bearing and unsecured. The allowance for expected credit losses on amounts owed by related parties amounted to \$\mathbb{P}43.17\$ million as of June 30, 2023 and December 31, 2022, all receivables from related parties are not impaired. All related party balances are settled in cash.

#### 19. Earnings Per Share (EPS)

The following tables reflect the net income and share data used in the basic/dilutive EPS computations:

	June 30,	June 30,
	2023	2022
	(Unaudited)	(Unaudited)
Net income	P1,006,255,528	₽491,444,871
Divided by weighted average number of common		
shares	3,298,408,430	3,298,408,430
	P0.31	₽0.15

There were no potential dilutive common shares for the six months ended June 30, 2023 and 2022.

#### 20. Risk Management Objectives and Policies

The principal financial instruments of the Group are cash and short-term and long-term loans. The main purpose of these financial instruments is to anticipate future fund requirements of the Group. The Group has various other financial assets and liabilities such as trade and other receivables, trade and other payables, short-term loan payable and long-term debt, amounts owed to/by related parties, tenants' deposits and security deposits and construction bonds which arise directly from its operations.

The main risks arising from the financial instruments of the Group are credit risk, foreign currency risk and liquidity risk. The Group's management reviews and approves policies for managing

each of these risks and they are summarized below. The Group also monitors the market price risk arising from all financial instruments.

The magnitudes of these risks that have arisen over the year are discussed below.

#### Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group trades only with recognized, creditworthy third parties, mostly with credit card companies. Trade receivables from third parties are monitored on an on-going basis with the result that the exposure of the Group to bad debts is not significant. There is no allowance for impairment of trade receivables since the Group expects to fully realize its receivables from debtors.

The table below shows the maximum exposure of the Company to credit risk:

	June 30,	
	2023	December 31, 2022
	(Unaudited)	(Audited)
Cash and cash equivalents	P4,294,185,759	<b>£</b> 6,593,664,668
Trade and other receivables		
Trade receivables	233,679,675	329,002,636
Nontrade receivables	316,981,417	209,909,875
Receivables from related parties	92,353,643	120,543,909
Others	5,218,371	1,588,614
Security deposits and construction bonds	977,718,844	950,728,187
	P5,920,137,709	₽8,205,437,889

There is no significant concentration of credit risk in the Group.

The aging analyses of financial assets that are past due but not impaired are as follows:

#### June 30, 2023 (Unaudited)

		Neither past	Past due but not impaired			_	
		due nor		30 - 60	60 - 90		
	Total	impaired	<30 days	days	days	> 90 days	Impaired
Cash	P4,294,185,759	₽4,294,185,759	₽–	₽–	₽–	₽–	₽–
Trade and other receivables							
Trade receivables	233,679,675	96,323,514	88,168,186	5,504,233	3,132,852	39,692,324	858,566
Nontrade receivables	316,981,417	21,732,078	100,103,893	108,944,383	27,458,433	58,742,630	_
Receivables from related parties	92,353,643	1,145,896	11,838,351	7,500	5,400,000	30,790,897	43,170,999
Others	5,218,371	_	5,218,371	_	-	-	
Security deposits and construction bonds	977,718,844	977,718,844	-	-	-	_	_
Total	P5,920,137,709	P5,391,106,091	P205,328,801	P114,456,116	P35,991,285	P129,225,851	P44,029,565

#### December 31, 2022

		Neither past	Neither past Past due but not impaired			_	
		due nor		30 - 60	60 - 90		
	Total	impaired	<30 days	s days	days	> 90 days	Impaired
Cash and cash equivalents	P6,593,664,668	P6,593,664,668	₽-	- ₽-	₽–	₽–	₽-
Trade and other receivables							
Trade receivables	329,002,636	157,678,793	144,951,491	5,975,227	3,634,596	15,903,963	858,566
Nontrade receivables	209,909,875	16,309,060	125,805,492	23,894,134	15,324,278	28,576,911	
Receivables from related parties	120,543,909	488,392	23,930,692	19,443,688	4,347,383	29,162,755	43,170,999
Others	1,588,614	_	1,588,614	_	_	_	_
Security deposits and construction bonds <sup>1</sup>	950,728,187	950,728,187	=	_	_	=	
Total	P8,205,437,889	₽7,718,869,100	₽296,276,289	₽49,313,049	₽23,306,257	P73,643,629	P44,029,565

#### Impairment of financial assets

The following financial assets are subject to expected credit loss model effective January 1, 2018:

- a. Cash, nontrade receivables (except those related to principals), amounts owed by related parties and security deposits and construction bonds. The Group uses general approach in assessing impairment of these financial assets. The credit risk of these financial asset is presumed to increase when the contractual payments are more than 30 days past due. As of June 30, 2023 and December 31, 2022, there has been no increase in credit risk of these financial assets since initial recognition except for amounts owed by related parties amounting to \$\mathbb{P}23.63\$ million which are classified as credit impaired as of June 30, 2023 and December 31, 2022.
- b. Trade receivables. For these financial assets, the Group uses simplified approach. An impairment analysis is performed at each reporting date to measure expected credit losses. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. The identified impairment losses on these financial assets were immaterial.
- c. Nontrade receivables pertain to receivables from principals. The credit risk of these financial assets is presumed to increase when the contractual payments are more than 90 days past due. As of June 30, 2023 and December 31, 2022, nontrade receivables from principals amounting to \$\mathbb{P}0.86\$ million, are classified as credit impaired.

#### Capital Management

The primary objective of the Group is to maintain a strong credit rating and healthy capital ratios to support its business and maximize shareholder value.

The Group manages its capital structure and makes adjustments to it based on changes in economic and business conditions. To maintain or adjust the capital structure, the Group may consider paying dividends to stockholders, returning capital to stockholders, or issuing new shares of stocks. No major changes were made on the objectives, policies, or processes during the six months ended June 30, 2023 and year ended December 31, 2022. Capital includes equity as shown in the consolidated balance sheet.

As disclosed in Note 14, the Group is required by their creditors to maintain a debt-to-equity ratio and debt-service coverage ratio. The Group, thus, monitors capital on the basis of debt-to-equity ratio which is calculated as total liabilities divided by total equity. The Company includes within debt all interest-bearing short-term and long-term liabilities. These externally imposed capital requirements have been complied with as of June 30, 2023.

#### 21. Fair Value of Financial Instruments

Set out below is a comparison by category of carrying amounts and fair values of the Group's financial instruments:

	<b>June 30, 2023 (Unaudited)</b>		December 31, 2022 (Audited)	
	Carrying	Fair	Carrying	Fair
	Amounts	Values	Amounts	Values
Financial Assets				
Loans and receivables				
Security deposits and				
construction bonds	<b>P</b> 977,718,844	P983,434,516	₽950,728,187	₽956,443,859

The following method and assumptions are used to estimate the fair value of each class of financial instruments:

Cash and cash equivalents, trade and other receivables, amounts owed by/to related parties, current portion of security deposits (presented under prepayments and other current assets), tenants' deposits, trade and other payables and short-term loans

The carrying values of these financial instruments approximate their fair values due to the short-term maturity, ranging from one to twelve months.

#### Security deposits and construction bonds

The fair values of security deposits are based on the discounted value of future cash flows using the applicable market interest rates. Discount rates ranging from 1.66% to 6.89% were used in calculating the fair value of the Group's refundable deposits as of June 30, 2023 and December 31, 2021.

#### Fair Value Hierarchy

The Group uses the following hierarchy in determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities;
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable;
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

The Group's security deposits and construction bonds and long-term debt are classified as Level 3.

As at June 30, 2023 and December 31, 2022 the Group does not have financial instruments with fair values determined using inputs that are classified under Level 1 and 3.

For the six months ended June 30, 2023 and years ended December 31, 2022, there were no transfers between Level 1 and Level 2 fair value measurements, and no transfers into and out of Level 3 fair value measurements.

#### 22. Contracts and Commitments

#### Group as a Lessee

The Group has various leases of its warehouse and office space and certain store outlets used in its operations for lease terms ranging from three to ten years. Rental payments on certain outlets are based on a fixed basic monthly rate plus a certain percentage of gross sales, while other store outlets and office spaces are based on fixed monthly rates. The Group also has certain leases of stores, office and warehouse space with lease terms of 12 months or less and leases of office equipment with low value. The Company applies the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

The rollforward analysis of right-of-use assets follows:

	<b>June 30</b> ,	December 31,
	2023	2022
	(Unaudited)	(Audited)
Balances at beginning of the year	P1,976,483,502	₽1,548,452,081
Additions	9,420,695	1,329,551,568
Depreciation expense	(372,621,478)	(792,765,335)
Remeasurement/termination	-	(108,754,812)
Balances at end of the year	P1,613,282,719	₽1,976,483,502

The rollforward analysis of lease liabilities follows:

	June 30,	December 31,
	2023	2022
	(Unaudited)	(Audited)
Balances at beginning of the year	P1,905,747,417	₽1,608,373,177
Additions	_	1,328,513,470
Interest expense	77,774,044	158,627,379
Remeasurement/termination	<del>-</del>	(144,397,926)
Lease concession	<del>-</del>	(146,979,526)
Payments	(434,952,458)	(898, 389, 157)
Balances at end of the year	1,548,569,003	1,905,747,417
Less: current portion	644,688,965	692,268,057
Balances at end of the year	P903,880,038	₽1,213,479,360

The Group has paid security deposits for the store outlets and office spaces with carrying amounts of  $\mathbb{P}977.72$  million and  $\mathbb{P}950.73$  million as of June 30, 2023 and December 31, 2022, respectively, which are refundable upon complete turnover of the leased area. The present value of these deposits was computed using the discount rates prevailing at the inception date of the lease, ranging from 3.56% to 6.89%. Interest income recognized from these security deposits amounted to  $\mathbb{P}1.96$  million and  $\mathbb{P}1.93$  million, for the six months ended June 30, 2023 and 2022, respectively.

#### Group as lessor

In 2014, the Group leased out portions of the store spaces and parking space in Central Square for a lease term ranging from one to three years. Rental income on these spaces is based on a fixed basic monthly rate plus a certain percentage of gross sales. Rental income recognized on these spaces amounted to ₱41.87 million and ₱22.28 million, for the six months ended June 30, 2023 and 2022, respectively. Deposits received from tenants amounted to ₱23.00 million and ₱24.62 million as of June 30, 2023 and December 31, 2022, respectively, pertaining to deposits on the leased space.

#### 23. Segment Reporting

The Group has determined that it is operating as one operating segment. Based on management's assessment, no part or component of the business of the Group meets the qualifications of an operating segment as defined by PFRS 8.

The Company's store operations is its only income generating activity and such is the measure used by the chief operating decision maker in allocating resources.

The Company derives its primary income from the sales of merchandise to external customers and is the only basis for segment reporting purposes. Sales are reported on an entity-wide basis. This information is measured using the same accounting policies and estimates as the Group's consolidated financial statements.

The table below sets out revenue from external customers by category for the six months ended June 30, 2023 and 2022 (amounts in millions):

	June 30,	June 30,
	2023	2022
	(Unaudited)	(Unaudited)
Net Sales		
Luxury and Bridge	<b>P3,739</b>	₽3,644
Fast Fashion	4,555	3,218
Casual	1,741	1,462
Footwear, Accessories and Luggage	956	645
Other	1,401	1,060
	P12,392	₽10,029

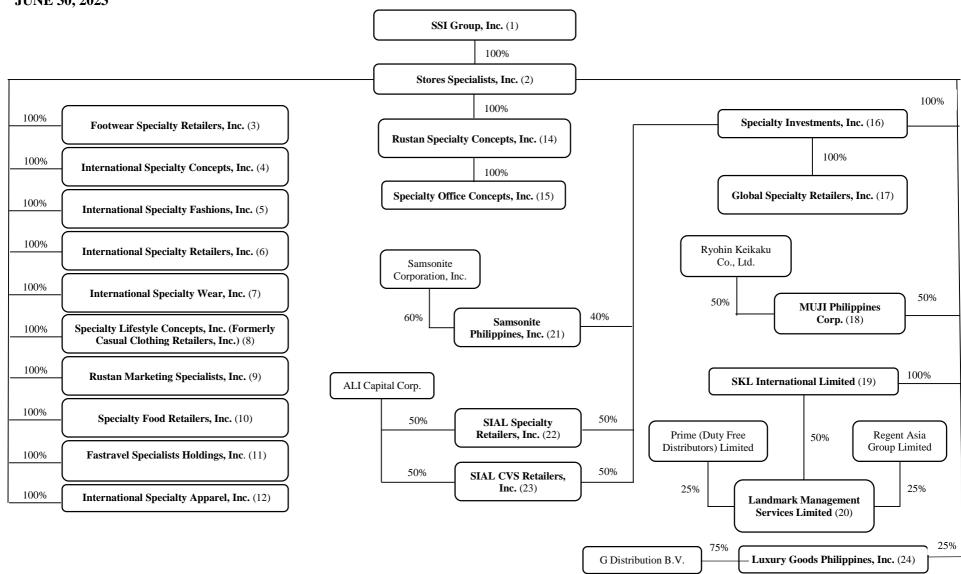
#### 24. Seasonality of operations

The Group experiences seasonal fluctuations in its operations. The Group's sales typically peak during the fourth quarter of the year due to the increased sales attributable to the Christmas and New Year Holidays.

#### SSI GROUP, INC.

# MAP SHOWING RELATIONSHIPS BETWEEN AND AMONG THE COMPANIES IN THE GROUP, ITS ULTIMATE PARENT COMPANY AND ITS SUBSIDIARIES

**JUNE 30, 2023** 



### **Exhibit II**

## SSI GROUP, INC.

# RECONCILIATION OF RETAINED EARNINGS AVAILABLE FOR DIVIDEND DECLARATION

**JUNE 30, 2023** 

Unappropriated retained earnings, as adjusted, beginning Cumulative prior year adjustments:  Interest income from accretion of the discount on	₽1,090,659,016
security deposits	(5,574,182)
Benefit from deferred tax	(1,102,322)
	1,083,982,512
Net income during the period closed to retained earnings 398,	772,988
Less: Other realized gains related to accretion of income from security deposits  Deferred tax asset recognized during the year	_ 
Net income during the period	398,772,988
Less: Dividend declaration during the period	(349,631,294)
Retained earnings available for dividend declaration	P1,133,124,206

## SSI GROUP, INC.

## SCHEDULE OF FINANCIAL SOUNDNESS INDICATORS

Ratios	Formula	June 30, 2023	December 31, 2022	June 30, 2022
	Current Assets/Current			
(i) Current Ratio	Liabilities	2.19	2.16	1.89
(ii) Debt/Equity Ratio	Bank Debts/ Total Equity	0.11	0.17	0.42
	Bank Debts-Cash &			
(iii) Net Debt/Equity Ratio	Equivalents/Total Equity	(0.22)	(0.36)	(0.22)
(iii) Asset to Equity Ratio	Total Assets/Total Equity	1.67	1.71	1.87
(iv) Interest Cover Ratio	EBITDA/Interest Expense	18.27	11.69	8.17
(v) Profitability Ratios				
GP Margin	Gross Profit/Revenues	46.39%	43.76%	42.15%
	Net Income (Loss)			
Net Profit (Loss) Margin	/Revenues	8.09%	8.11%	4.89%
EBITDA Margin	EBITDA/Revenues	17.58%	19.17%	15.16%
	Net Income (Loss) /Total			
Return on Assets	Assets	4.58%	9.02%	2.35%
	Net Income (Loss) /Total			
Return on Equity	Equity	7.64%	15.43%	4.40%

<sup>\*</sup>EBITDA = Earnings before interest, taxes and depreciation and amortization